<table>
<thead>
<tr>
<th>Local Leadership in Humanitarian Response Initiative</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>RECOMMENDATIONS FOR THE SHELTER AND SETTLEMENTS SECTOR</strong></td>
</tr>
<tr>
<td><strong>Redefine guiding principles and values for enhancing local leadership</strong></td>
</tr>
</tbody>
</table>
| **Amplify local voices** | • Seek out and elevate the perspective of local leaders  
  • Draw on knowledge and experience of frontline staff |
| **Acknowledge local contributions** | • Name partner organizations in reporting and acknowledge their unique contribution and added value  
  • Approach partnerships or collaborations in a spirit of complementarity and relative strengths |
| **Prioritize community empowerment rather than assuming proximity is inherently better** | • Prioritize meaningful community participation to ensure relevance, effectiveness and sustainability  
  • Commit to addressing underlying power dynamics and incentives that undermine recognition and implementation of community-identified priorities |
| **Enhance access to humanitarian funding for local actors** | • Ensure overhead support for downstream partners rather than seeking decreased costs  
  • Allocate pooled funding towards local and national actors or measure percentage to local organizations against set targets |
| **Foster equitable partnerships across multiple actors and sectors** | • Seek strategic alliances that recognize and work towards complementarity, including development of exit strategies  
  • Support approaches that recognize local stakeholders and affected communities as first responders and the needs prioritized by them |
| **Facilitate self-determination in capacity strengthening for local actors as well as international approaches** | • Let organizations define their own capacity strengthening requirements and priorities  
  • Remove barriers to capacity exchange and knowledge sharing by increasing information sharing opportunities |
| **Institute relevant and appropriate coordination mechanisms** | • Utilize hubs and sub-clusters to increase access, relevance and participation  
  • Promote approaches that reconfigure coordination models or initiate direct access between donors and local organizations |
| **Co-develop a nurturing policy environment for local leaders** | • Advocate for and build capacity to foster supportive policies that can enable local leadership  
  • Strengthen coalitions between national NGOs, community-based organizations, and refugee-led organizations to increase visibility and influence |
| **Strengthen accountability for progress on defined localization goals** | • Establish a country working group to set a baseline and monitor the integration of localization  
  • Monitor progress on access to direct donor funding, capacity strengthening initiatives and leadership roles of local and national NGOs in humanitarian coordination structures |
| **Increase visibility of sub-national actors contributing to humanitarian response** | • Include a section on the contribution of local actors in all country level reporting  
  • Report against localization indicators at sector, country and global level through Global Shelter Cluster information updates |
| **Facilitate inclusion of a wide range of stakeholders and address barriers to participation** | • Host coordination meetings in regional languages as well as in hybrid mode with interpretation  
  • Allow reports to be submitted in the local language, with the burden for translation shifted to donors/international NGOs |
| **Enhance opportunities for local actors to access funding and capacity strengthening** | • Take steps to address information asymmetry by publicly sharing information on funding opportunities, requirements, conditions, and eligibility – specifically reaching out to local NGOs and in local languages  
  • Offer technical and financial support to grassroots organizations for legal constitution and access to funding |